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## 29 August 1966

MEMORANDUM FOR: Mr. R. Jack Smith

Deputy Director for Intelligence

SUBJECT

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: Participants in the McNamara Project

	Mad a Man of manager Improve As are
	piled a list of persons known to me
whose contributions to the McNamara Pr	
The report sent to the Secretary of Defen	
As you know, inputs were made by ORR,	
Staff. I went through all of them persons	
coordination meetings on the annexes is	
individual contributions into compensat a	
single whole. These coordination session	
	Mr. Robert Layton of ONE
and Major of SAVA.	The graphics were produced
primarily by ORR under the direction of	
of the continuous draft was erganized by	of OCI and 25)
the production of the final paper was sup-	pervised, very ably, by 25)
me bronnerer or me tome belon and and	I myself kept a general
eye over the total effort and drafted the &	
mention below were also obviously drawi	ine on the work of others. They
should be contacted for the names of their	is own collegenes who made useful
contributions.	
	supervised the ORR input 25>
which constitutes Annanes I, IV and V.	
and an OCI input which we combined into	a single paper. The quality of
the ORR contribution speaks for itself an	ad meads no further preise from
the our continuited shows say resett su	ion to the coordination sessions
and deserves personally a great deal of a	creat for the runt baper.

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\.	in this mammoth pays in this context you should be aware that to meet our deadline. In this context you should be aware that to meet our deadline. In this context you should be aware that years was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put on magnetic tapes employing the Selectric typewriter, a relatively was put of the selectric typewriter, a relatively was put of the selectric typewriter, a relatively was put of the selectric typewriter, and the selectric typewriter, a relatively was put of the selectric typewriter.	set.
25X1	draft. Had it not been for his sterling performance and that of his associated in this mammoth physical task it would have been absolutely impossible in this mammoth physical task it would have been absolutely impossible in this mammoth physical task it would have been absolutely impossible in this mammoth physical task it would be aware that the draft in the draft is the draft in the draft i	
25X1	on time.  g	
25X1 25X1	initial draft and ably discharged a variety of essential chores. His assistance also contributed significantly to our ability to get the paper out	25X1
	appears in the final paper as Annance VI and VII. His comments on Viet Cong morale reflect the many months of work he has put into researching this topic both in Washington and then in Saigon. His contributions are among the most useful and significant elements of the final paper and he commended for them.	
25X1	and wrote Assex XII, with some assistance from his colleagues. This historical study of Communist negotiation practices is a first-class piece of work in its own right, and one of great value. It reflects the intelligence and thorough scholarship that marks everything	25X1
	c. Mr. Robert Layton of ONE helped edit what appears as Annexes VI and VII, did yeoman work in the coordination sessions and filled in generally as a pinch hitter, preofreader and odd-job man. The	
25X1	production of the OCI inputs which appear as Annexes III, VI, IX, X and XI. The quality of his work and that of his colleagues also speaks for itself. He too made a great contribution to the coordination sessions	25X1

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supervised 25X1 the actual production of the final paper, designing the cover, the layout, and attending to the many details involved in this exercise. The assthetic and design quality of the final report is the best witness to their professional skill and the value of their contribution. MORR, with his colleagues, 25X1 handled the production of the graphics. He did the layout and initial design, bere most patiently the quirks and personal design whims of the editorial board and -- as any reader of the final document can see -- produced a very handsome set of graphics which contribute markedly to the quality of the final product. 25X1 of the Cartography Division of OBI not only deserves commendation for his help with the maps but merits particular praise for catching a major error which had escaped everyone else's eye. Thanks to his attention we aveided putting out a product that was flawed. 1. Mr. Richard Lehman, Deputy Director of OCI, provided the typing support without which the Summary could never have been finished on time, very ably chaired the lengthy coordination session on the Summary, and was in every way an invaluable source of support and assistance. 2. The persons mentioned above are those of whose contributions I have direct knowledge. Each one deserves both praise and thanks. So ton, of course, do their associates, sellengues and subordinates who also

contributed but whose names I do not know.

## George A. Curver, Jr. Acting Special Assistant for Vietnamese Affairs

